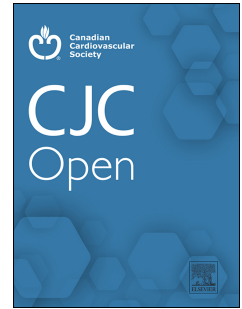


# Journal Pre-proof

An innovative patient-centred approach to heart failure management: the Best Care heart failure integrated disease management program

Christopher Liciskai, MD, Anna Hussey, MSc, Madonna Ferrone, RRT, Cathy Faulds, MD, Melissa Fisk, RRT, Shanil Narayan, MD, Tim O'Callahan, MD, Andrew Scarffe, PhD, Shannon Sibbald, PhD, Dhsraj Singh, MD, Teresa To, PhD, Jari Tuomi, MD, PhD, Robert McKelvie, MD, PhD



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**Title:** An innovative patient-centred approach to heart failure management: the Best Care heart failure integrated disease management program

**Short Title:** Integrated disease management for heart failure

**Authors and Affiliations**

\*Christopher Licskai<sup>1,2,3</sup> MD

\*Anna Hussey<sup>2,3</sup> MSc

Madonna Ferrone<sup>2,4</sup> RRT

Cathy Faulds<sup>1,2</sup> MD

Melissa Fisk<sup>2</sup> RRT

Shanil Narayan<sup>1,5,6</sup> MD

Tim O'Callahan<sup>2</sup> MD

Andrew Scarffe<sup>7</sup> PhD

Shannon Sibbald<sup>8</sup> PhD

Dhssraj Singh<sup>9</sup> MD

Teresa To<sup>10,11,12</sup> PhD

Jari Tuomi<sup>13</sup> MD, PhD

Robert McKelvie<sup>1,14</sup> MD, PhD

<sup>1</sup> Schulich School of Medicine and Dentistry, Western University, London, ON, Canada

<sup>2</sup> Asthma Research Group Windsor-Essex County Inc., Windsor, Ontario, Canada

<sup>3</sup> London Health Sciences Centre, London, ON, Canada

<sup>4</sup> Hotel-Dieu Grace Healthcare, Windsor, ON, Canada

<sup>5</sup> Huron Perth Health Care Alliance, ON, Canada

<sup>6</sup> Huron Perth & Area Ontario Health Team, ON, Canada

<sup>7</sup> Telfer School of Management, University of Ottawa, Ottawa, ON, Canada

<sup>8</sup> Faculty of Health Sciences, Western University, London, ON, Canada

<sup>9</sup> Windsor Heart Institute, Windsor, ON, Canada

<sup>10</sup> The Hospital for Sick Children, Toronto, ON, Canada

<sup>11</sup> ICES, Toronto, ON, Canada

<sup>12</sup> Dalla Lana School of Public Health, University of Toronto, Toronto, ON, Canada

<sup>13</sup> North Bay Regional Health Centre, North Bay, ON, Canada

<sup>14</sup> St. Joseph's Health Care, London, ON, Canada

\* Co-primary Authors

**Corresponding Author**

CJ Licskai; London Health Sciences Centre, 800 Commissioners Rd. East, London, ON, Canada, N6A5W9; E-mail [chris.licskai@sjhc.london.on.ca](mailto:chris.licskai@sjhc.london.on.ca); Phone 1-519-646-6405

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## Abstract

**Background:** The management of heart failure (HF) is challenging because of the complexities in recommended therapies. Integrated disease management (IDM) is an effective model, promoting guideline directed care, however, the impact of IDM in the community setting requires further evaluation.

**Methods:** A retrospective evaluation of community-based IDM. Patient characteristics were described, and evaluation of outcomes using a pre- and post-intervention design were HF-related health service use, quality of life, and concordance with guideline-directed medical therapy (GDMT).

**Results:** 715 patients were treated in the program (2016 to 2023), 219 in a community specialist clinic and 496 in 25 primary care clinics. The overall cohort was predominantly male (60%), mean age of 73.5 years ( $\pm 10.7$ ), and 60% with HF reduced ejection fraction.

In patients with  $\geq 6$  months of follow-up (N=267), pre vs post annualized rates of HF-related acute health services decreased from 36.3 to 8.5 hospitalizations/100 patients/year,  $p < 0.0001$ , 31.8 to 13.1 ED visits/100 patients/year,  $p < 0.0001$ , and 152.8 to 110.0 urgent physician visits/100 patients/year,  $p = 0.0001$ . GDMT improved; patients receiving triple therapy and quadruple therapy increased by 10.1% (95%CI;2.4%,17.8%) and 19.6% (95%CI;12.0%,27.3%), respectively. Within these groups optimal dosing was achieved in 42.5% (95%CI;32.0%,53.6%) and 35.0% (95%CI;23.1%,48.4%), respectively. In patients with at least one follow-up (N=286) over 50% experienced a clinically relevant improvement in quality of life.

**Conclusion:** A community-based IDM program for HF, may reduce HF-related acute health service use, improve quality of life and GDMT. These encouraging preliminary outcomes from a real-world program evaluation require confirmation in a randomized controlled trial.

## 1 Introduction

2 Heart failure (HF) is a chronic progressive syndrome, the second most common reason  
3 for admission to hospital for Canadians over 65 years of age and the leading cause of  
4 cardiovascular morbidity and mortality.<sup>1-3</sup> In Canada the number of people over the age  
5 of 40 living with HF has increased, from 467,940 in 2000 to 798,675 in 2020.<sup>4</sup> The  
6 personal and health system ramifications of HF in Canada are substantial. Despite  
7 improved therapies over the past decade, high health system utilization and expenditure  
8 remains constant.<sup>3</sup>

9 HF management is complex and resource intensive. Meta-analyses have demonstrated  
10 that multi-disciplinary integrated disease management (IDM) programs characterized by  
11 self-management strategies, education, guideline-directed medical therapy (GDMT)  
12 optimization, and case management reduce all cause and HF-related mortality and  
13 hospitalizations rates.<sup>5-9</sup> There is currently very limited access to HF-related IDM in  
14 Canada. Thus, implementing integrated clinical pathways for people with HF has been  
15 identified as a priority within health systems in Canada.<sup>10</sup> Although most patients with HF  
16 are managed in the community by their primary care provider, of the studies identified by  
17 systematic reviews, only 5 were conducted in Canada and none in a Canadian primary  
18 care HF cohort.<sup>2,5-9</sup> Despite an emerging consensus that enhanced involvement of  
19 primary care in HF management is key to managing this growing patient population, there  
20 is a lack of evidence to fully support this strategy.<sup>9,11,12</sup>

21 Pharmacological therapies are a pivotal component of HF management. There are four  
22 identified pillars for GDMT for patients with HF, reduced ejection fraction (HFrEF): 1)  
23 angiotensin-converting enzyme inhibitor (ACEi)/ angiotensin II receptor blocker (ARB)/  
24 angiotensin receptor-neprilysin inhibitor (ARNI); 2) beta-blockers; 3) mineralocorticoid  
25 receptor antagonists (MRA); and 4) sodium glucose cotransporter 2 inhibitors (SGLT2i).<sup>13-</sup>  
26 <sup>17</sup> GDMT is based on results from major landmark clinical trials and the greatest clinical  
27 benefits (improved mortality and reduced hospital admissions) are seen when all four  
28 pillar drugs are used together and titrated to an optimal dose.<sup>11,13,15,17</sup> However, despite  
29 the strong evidence base, a minority of individuals with HFrEF are receiving all four drugs

30 concurrently and at optimal dosing.<sup>14,18</sup> Approximately half of patients with the signs and  
31 symptoms of HF in the community have a preserved ejection fraction (HFpEF).<sup>19</sup>  
32 Therapeutic strategies for this population have focused on the treatment of comorbidities  
33 and symptom management.<sup>15</sup> However, similar to patients with HFrEF, more recent  
34 studies have demonstrated that GDMT including SGLT2i's reduce the risk of  
35 cardiovascular death or hospitalization in patients with HFpEF.<sup>20,21</sup> In selected patients  
36 with HFpEF the use of a MRA and an ARB may reduce clinical events.<sup>15</sup>

37 There is limited access to IDM and a lack of evidence that community-based IDM  
38 programs are effective. Best Care HF is an IDM program embedded within primary care  
39 clinics and a community specialist clinic in Ontario, Canada. The purpose of this study  
40 was to evaluate the Best Care HF program, by identifying the population that it serves  
41 and investigating changes in HF-related health service use, health-related quality of life  
42 (QoL) and pharmacological management.

43

## 44 **Methods**

### 45 *Study Design and Objectives*

46 Using a pre-post study design, we conducted a retrospective evaluation of the Best Care  
47 program using patients managed in primary care and a community-based specialist clinic  
48 in Ontario, Canada between the 31<sup>st</sup> May 2016 and 28<sup>th</sup> February 2023. The objectives  
49 were to: 1) characterise the community-based population with HF enrolled in the program;  
50 2) investigate change in pre- program and post-program HF-related hospital admissions,  
51 emergency department (ED) visits and urgent family physician visits; 3) assess change  
52 in QoL; and 4) examine change in GDMT in patients with HFrEF. Veritas Independent  
53 Review Board approved the study (Ref. Number 2023-3218-14132-2).

54

### 55 *Inclusion Criteria*

56 In order to describe the largest possible cohort, all patients enrolled in the Best Care HF  
57 program (May 31<sup>st</sup> 2016 to 28<sup>th</sup> February 2023) were included. To capture acute health  
58 services utilization, patients in the Best Care HF program cohort with a minimum of 6-  
59 months of follow-up post-intervention were included in the analysis. A minimum of 6

60 months was chosen to reduce bias associated with rate estimates for patients with only  
61 a few months follow-up data. Patients in the cohort with a minimum of one follow-up  
62 appointment post intervention were included in the analysis for QoL. Patients from the  
63 cohort with HFrEF and a minimum of 6-months of follow-up post-intervention were  
64 included to assess change in GDMT. Reasons for exclusion were investigated and  
65 reported.

66

### 67 *Best Care HF*

68 The goal of Best Care HF is to deliver all elements of evidence-based best practices. The  
69 most common configuration of the program has been one that is embedded within a  
70 primary care clinic, either within a group practice or alongside a solo practitioner.  
71 However, since 2020 the Best Care HF program has also provided support to a  
72 community-based specialist run cardiology clinic and data from both primary care and the  
73 specialist clinic have been included in this study. Details of the Best Care HF program  
74 have been described previously.<sup>22</sup> In brief, Best Care HF utilizes a team-care triad  
75 consisting of the patient, cardiac educator-case manager (CEC), and health-care  
76 practitioner. The health-care practitioner in this study was the primary care practitioner in  
77 primary care or a cardiologist in the specialist clinic.

78

79 Patients were identified by practice audit using electronic health record (EHR) searches  
80 or were referred to the program by their health-care practitioner. Patients included were  
81 those with a clinical diagnosis of HF differentiated as HFpEF or HFrEF by an  
82 echocardiogram or another clinically accepted technique to measure left ventricular  
83 ejection fraction (LVEF).

84

85 Patients referred to the program were comprehensively evaluated, in person, by the CEC  
86 during an initial visit of 60 to 90 minutes, on site at their primary care or specialist clinic.  
87 Follow-up visits were arranged depending on patients' needs, averaging 3 to 4  
88 appointments per year (30-45 minutes). The CEC assessment included diagnostic  
89 confirmation, case management, medication management (review, titration, and  
90 optimization), skills training, and self-management education including a diuretic action-

91 plan. The CEC then consulted with the patient's health-care practitioner in real-time to  
92 finalize, approve and implement needed pharmacological and non-pharmacological  
93 interventions and to determine if specialty referral was required. Best Care HF is not a  
94 time limited intervention but is a continuous chronic disease care program. The Best Care  
95 program intervention is standardized by a custom designed electronic health record  
96 (EHR) which has embedded program standards, is integrated into clinical work-flow to  
97 guide every patient encounter, and collects and stores patient data.

98

### 99 *Data Collection*

100 Baseline demographic and clinical characteristics were collected at the initial visit for all  
101 patients on the program. Data collected were age, sex, racial group, body mass index  
102 (BMI), smoking status, age adjusted Charlson Comorbidity Index (CCI), New York Heart  
103 Association functional classification (NYHA), prior year acute HF-related health service  
104 use (hospital admissions, ED visits and urgent family physician visits), comorbidities, and  
105 current HF medications.<sup>23-28</sup> In the earlier years of Best Care HF, the Minnesota Living  
106 with HF Questionnaire (MLHFQ), was used to measure QoL but was changed to the  
107 Kansas City Cardiomyopathy Questionnaire (KCCQ) in 2018. KCCQ is a validated 23-  
108 item disease-specific questionnaire, scored from 0 to 100 where higher scores indicate  
109 better health status or QoL.<sup>26</sup> The MLHFQ is a validated 21-item disease specific  
110 questionnaire, scored from 0 to 105 where higher scores indicate poorer health status or  
111 QoL.<sup>28</sup> For both tools a change of 5 points is considered the minimum clinically important  
112 difference (MCID).<sup>26-28</sup> The NYHA and a QoL measurement (MLHFQ/KCCQ) were  
113 collected at most patients encounters.

114

### 115 *Outcomes*

116 We predefined clinically relevant outcomes including acute HF-related health service use,  
117 disease specific QoL (KCCQ or MLHFQ) and concordance of pharmacological  
118 management with GDMT. Acute HF-related health service use was self-reported,  
119 validated by medical record audit and included hospital admissions, ED visits and urgent  
120 family physician visits. Urgent family physician visits refer to non-routine appointments  
121 required for HF symptoms. Hospital admissions and ED visits were mutually exclusive (if

122 an ED visit led to a hospital admission it was recorded as a hospital admission only). The  
123 change in mean QoL scores over the follow-up interval were compared to the baseline  
124 value. GDMT for patients with HFREF compared the medications at the initial visit to the  
125 medications at the most recent appointment. Patients were categorised according to  
126 whether target doses were achieved as; optimized to guidelines, optimized to tolerance,  
127 actively titrating, and not optimized.

128

### 129 *Statistical Analyses*

130 Baseline characteristics were presented as continuous variables (mean and  $\pm$ standard  
131 deviation) and categorical variables (frequency and percentage) for the overall study  
132 population and classified by primary care IDM and specialist care IDM. Pre-post  
133 differences in outcomes were investigated for normalcy in distribution and compared  
134 using a paired t-test, a Wilcoxon signed rank test, or McNemar test as appropriate. A p  
135 value  $<0.05$  was considered statistically significant with a Holm correction applied to  
136 account for multiple testing, 95% confidence intervals (CIs) are reported.<sup>29</sup> Hospital  
137 admission, ED visit and urgent family physician visit rates (events per 100 patients per  
138 year) were calculated using the number of events in the year prior and compared to the  
139 annualised number of events over the follow-up period.

140

141 Change in QoL measured by KCCQ or MLHFQ was determined by the baseline score  
142 minus the mean of all documented follow-up scores (within patient measurements  
143 included only one QoL tool). Patients were grouped (improved, stable, or worsening QoL)  
144 by level of change using a 5-point MCID for both tools. Stratification by baseline QoL  
145 category quartiles (good, moderate, poor and very poor QoL) was performed to further  
146 explore change in QoL. GDMT at baseline was compared to the last follow-up visit.  
147 Pharmacological optimization was investigated by comparing target dosing of HF  
148 medications at initial visit with target dosing at the most recent visit.

149

### 150 *Sensitivity Analyses*

151 Asymmetric recruitment, the COVID-19 pandemic, combined with the retrospective real-  
152 world design of the evaluation meant that 35-40% of the total cohort were eligible for the



153 outcome analysis. To ascertain any selection bias that may have been present, we  
154 performed two sensitivity analyses. In the first analysis baseline characteristics of patients  
155 excluded from the HSU outcome analyses with <6months of follow-up were compared to  
156 those included. In the second sensitivity analysis baseline characteristics of patients  
157 excluded due to incomplete QoL data were compared to the patients included in the QoL  
158 outcome analysis. Patients recently enrolled in the program who simply had not had  
159 enough time in the study period to meet the inclusion criteria were not included in these  
160 sensitivity analyses as there was no reason to assume there were any systematic  
161 differences from the cohort included in the outcome analyses. Additional post hoc  
162 sensitivity analyses were performed to investigate if the setting (primary or specialist care)  
163 or HF type (HFrEF vs. HFpEF) were dominating the observed results, stratified analyses  
164 for acute health service use and QoL were repeated, firstly, by setting, and secondly, by  
165 HF type.

166

167 Statistical analyses were performed using Stata/MP 17.0 (StataCorp, College Station, TX,  
168 USA).

169

## 170 **Results**

### 171 *Characteristics of the study population*

172 From May 2016 to February 2023 there were 715 individuals enrolled in the Best Care  
173 HF program (Figure 1A). Of these, 219 (30.6%) were enrolled in the community specialist  
174 clinic involving 2 cardiologists and 496 (69.4%) were enrolled in 25 primary care clinics  
175 involving 141 primary care practitioners. The follow-up period, in patients with more than  
176 one appointment, ranged from 3 months to over 6 years (median 7.5 months).

177

178 The overall HF population (N=715) were predominantly male, 59.6%, with a mean age of  
179 73.5 years ( $\pm 10.7$ ), a BMI of 31.6 ( $\pm 7.8$ ) and a smoking prevalence of 9.0% (Table 1). The  
180 mean age-adjusted CCI was 5.4 ( $\pm 1.9$ ) and 81% had more than two comorbidities. There  
181 were a greater number of patients with HFrEF (60.0%) than HFpEF (38.3%) and over  
182 80% were categorised as NYHA II or III. There were 263 hospital admissions (36.8/100

183 patients/year), 214 ED visits (29.9/100 patients/year), and 924 urgent family physician  
184 visits (129.2/100 patients/year) related to HF in the year prior to the initial visit.

185

186 Comparing baseline patient characteristics in the specialist clinic to primary care clinics,  
187 patients were on average younger (71.6 ( $\pm$ 11.9) vs. 74.3 ( $\pm$ 10.0) years), had a numerically  
188 worse QoL score (KCCQ 63.0 ( $\pm$ 25.8) vs. 70.0 ( $\pm$ 22.9) and there were a higher proportion  
189 of patients with HFrEF (87.2% vs. 48.0%). The specialist clinic cohort had a similar  
190 proportion of hospitalizations (29.7% vs. 27.6%) and ED visits (19.2% vs. 22.6%) but a  
191 higher number of urgent family physician visits in the year prior (58.4% vs. 39.3%).  
192 Primary and specialist care clinics were managing patients with equal comorbidities  
193 (mean CCI: 5.4( $\pm$ 2.1) vs. 5.3( $\pm$ 1.7)). Overall, concordance with GDMT for HFrEF was  
194 higher in the specialist clinic group (beta-blocker (92.7% vs. 67.9%), MRA (53.9% vs.  
195 27.4%), and SGLT2i (40.2% vs.16.1%). ARNI use was higher in the HFrEF specialist  
196 clinic patients (61.8% vs. 28.6%) and by corollary the ACEi/ARB use (27.4% vs. 47.0%)  
197 was lower (Table 1).

198

### 199 *Acute HF Related Health Service Use*

200 There were 267 (37.3%) individuals meeting the inclusion criteria of at least 6 months of  
201 follow-up included in these analyses (Figure 1B). In the year prior to enrolling in the Best  
202 Care program, there were 97 hospital admissions (36.3/100 patients/year), 85 ED visits  
203 (31.8/100 patients/year), and 408 urgent family physician visits (152.8/100 patients/year)  
204 (Figure 2). Annualised event rates post Best Care enrollment were significantly lower; 23  
205 hospital admissions (8.5/100 patients/year,  $p < 0.0001$ ), 35 ED visits (13.1/100  
206 patients/year,  $p < 0.0001$ ) and 293 urgent family physician visits (110.0/100 patients/year,  
207  $p = 0.0001$ ). Stratified analyses confirmed consistent findings within all subgroups  
208 including specialist and primary care, HFrEF and HFpEF (Supplemental Figures S1 to  
209 S8).

210

### 211 *Health Related QoL*

212 There were 286 (40.0%) individuals meeting the inclusion criteria, having a QoL score at  
213 the initial visit and at least one follow-up score (Figure 1C). Mean change from baseline

214 for KCCQ and for MLHFQ showed improvement surpassing the MCID of 5 points, KCCQ  
215 8.6 points (CI;5.32,11.96) and MLHFQ -7.3 points (CI;-9.70,-4.85). Baseline  
216 categorization of QoL scores demonstrated that 45% of individuals had a good QoL score,  
217 34% had a moderate baseline QoL and nearly 20% had a poor or very poor QoL score.  
218 Change in QoL was the greatest for patients with poor or very poor baseline QoL scores,  
219 with a clinically relevant improvement in 75% and 88% of patients respectively (Figure 3).  
220 Stratified analyses confirmed consistent findings within all subgroups including specialist  
221 and primary care, HFrEF and HFpEF (Supplemental Figures S1 to S8).

222

### 223 *Pharmacological Management by Pillar Category*

224 Pharmacological management outcomes were analysed for 168 (23.5%) patients  
225 meeting the inclusion criteria of HFrEF and at least 6 months of follow-up (Figure 1D).  
226 The proportion of patients on an ARNI increased by 15.4% (CI;8.3%,22.7%), MRA 11.3%  
227 (CI;3.8%,18.8%), SGLT2i 19.0% (CI;11.7%,26.4%), triple therapy by 10.1% (CI;2.4%,  
228 17.8%) and quadruple therapy by 19.6% (CI;12.0%,27.3%) (Table 2). The proportion of  
229 patients on an ACEi /ARB decreased -15.4% (CI;-22.9%,-8.1%) indicating a within class  
230 switch from ACEi/ARB to ARNI). There was no significant change in the proportion on  
231 beta-blockers.

232

### 233 *Pharmacological Optimization Within Each Pillar*

234 Pharmacological optimization increased for all four pillar HF drugs for individuals with  
235 HFrEF (Figure 4). The percentage of patients on ARNIs taking the optimal dosage  
236 (guideline target or to dose tolerance) increased from 29.2% (CI;18.6%,41.8%) at  
237 baseline to 64.8% (CI;54.1%,74.6%) at the most recent visit, beta-blocker optimization  
238 from 28.8% (CI;21.5%,36.8%) to 54.4% (CI;46.0%,62.5%), MRA from 39.0%  
239 (CI;28.4%,50.4%) to 58.4% (CI;48.2%,68.1%), SGLT2i from 45.2% (CI;29.8%,61.3%) to  
240 81.1% (CI;70.3%,89.3%), triple therapy from 10.0% (CI;4.1%,19.5%) to 42.5%  
241 (CI;32.0%,53.6%), and quadruple therapy none optimized at baseline to 35.0%  
242 (CI;23.1%,48.4%).

243

### 244 *Sensitivity Analyses*

245 **Less than 6 Months of Follow-up:** There were 153 (21.4%) patients excluded from the  
246 acute HSU outcome analyses due to insufficient follow-up that was not related to recent  
247 program enrollment (67 mortality, 44 stopped participating in the program, 21 discharged  
248 from the specialist clinic, 8 left their primary care practice, 8 admitted to a long-term care  
249 facility, and 5 were followed up in the Best Care COPD program) (Figure 1). This excluded  
250 group had a higher female predominance (51.6% vs. 38.6%), a higher proportion of  
251 HFpEF (50.3% vs 36.6%) and higher rates (events/100patients/year) of hospital  
252 admissions and ED visits (46.4 vs 36.3 and 40.5 vs 31.8, respectively) when compared  
253 to the 267 patients included in the outcome analysis (Supplemental Table S1).

254  
255 **Missing QoL data:** There were 232 (32.4%) patients who had missing QoL scores at  
256 baseline and/or over their follow-up period. There were no notable differences observed  
257 between individuals with missing QoL scores and the 287 patients included in the  
258 outcome analysis (Supplemental Table S2). The 197 patients who did not have missing  
259 data but only had an initial visit were not included in this sensitivity analyses (Figure 1 for  
260 a full breakdown of exclusions).

261

## 262 **Discussion**

263 We identified and characterized more than 700 patients with HF in a Canadian community  
264 practice setting including nearly 500 from primary care practices. The primary care  
265 population was an elderly comorbid cohort, with a moderately reduced QoL, exercise  
266 limiting dyspnea, almost equal proportions of HFrEF and HFpEF, and high rates of  
267 hospitalization in the prior year. Although the community specialist population had a  
268 poorer baseline QoL and a higher proportion of HFrEF, the populations were remarkably  
269 similar. Both community clinical settings were managing complex co-morbid patient  
270 populations with a high mean CCI that was similar in both groups. Annualised rates of  
271 hospitalizations, ED visits, and unscheduled urgent family physician visits for heart failure  
272 were significantly reduced following Best Care HF implementation. Similarly, there were  
273 marked improvements in QoL. In patients with HFrEF there was increased concordance  
274 with GDMT. Stratified subset analyses confirmed consistent findings in all of the main  
275 outcomes within all subgroups including specialist and primary care, HFrEF and HFpEF.

276  
277 The spoke-hub-node model describes a system of HF care with vertical integration from  
278 primary care to quaternary care with provider roles that are defined based on services  
279 provided according to their patients' medical complexity.<sup>12</sup> In the spoke, patients of lower  
280 complexity can be effectively managed without involvement of a multidisciplinary team.  
281 The node manages the most complex patients with a multidisciplinary HF team. The hub  
282 manages patients of moderate complexity such as those included in this study. The  
283 findings of this study suggest that the Best Care program can support a primary care or  
284 a community specialist clinic to effectively function as a hub to manage moderately  
285 complex patients with HF.<sup>12</sup>

286  
287 IDM is an accepted standard of care in the management of HF. In a recent systematic  
288 review, Takeda and colleagues, evaluated IDM implemented after a patient  
289 hospitalization.<sup>7</sup> They included 47 RCTs with 10,869 participants and found moderate  
290 quality evidence that case management and multidisciplinary interventions reduce heart  
291 failure readmissions (RR 0.64, 95% CI 0.53 to 0.78 or 36% risk reduction and RR 0.68,  
292 95% CI 0.50 to 0.92 or 32% risk reduction, respectively). These interventions included key  
293 elements that are also central to the Best Care program; they used case managers to  
294 actively manage care and featured coordinated healthcare interventions, such as self-  
295 management strategies.<sup>7</sup> Acknowledging the different methodologies, in this study we  
296 demonstrated a 76% relative risk reduction in hospitalization events. It is notable that  
297 most IDM programs evaluated to date are reactive, targeting patients discharged from  
298 hospital. This study adds to the literature by examining an "upstream" approach, whereby  
299 patients with HF were proactively identified and managed in an outpatient community  
300 setting. Also similar to our study, and using pre-post data, Liljeroos and colleagues, found  
301 that nurse-led primary care HF clinics in Sweden, reduced ED visits and the need for  
302 inpatient care by 24% and 27% respectively.<sup>30</sup> Likewise, in an RCT, Agvall and colleagues  
303 found that a HF disease management program involving family physicians and HF nurses  
304 in primary care significantly reduced ED visits and hospital admissions as compared to  
305 the usual care group.<sup>31</sup>

306

307 GDMT is uniformly recommended in HF guidelines, but despite this universal  
308 recommendation patients with HF remain undertreated.<sup>14,32,33</sup> In this study we use GDMT  
309 as an indicator of the therapeutic care gap in HFrEF and as a marker of change in  
310 guideline concordance post-intervention. Guideline directed triple therapy for HFrEF was  
311 recommended in Canada in 2017 and quadruple therapy in 2021.<sup>1,7</sup> Less than 45% of our  
312 HF patients were receiving triple GDMT and of those patients, 10% were optimized to  
313 guidelines or to tolerance at baseline. A minority (16.1%) were on quadruple GDMT  
314 therapy at baseline, and none were optimized to target or to tolerance. The care gap  
315 identified in our population has been observed in other studies.<sup>32-34</sup> This finding further  
316 emphasizes the importance of identifying management strategies that can effectively  
317 optimize GDMT.

318  
319 The Best Care CECs support medication up titration as a program standard, adopting  
320 coordinated titration strategies encouraging well-timed optimization.<sup>35</sup> This study reports  
321 marked improvements in GDMT to target or tolerance after the Best Care intervention.  
322 Related to the real-world retrospective study design, a high proportion of patients were  
323 still having their medications actively titrated at the time of data analysis. In a Canadian  
324 hospital based multi-disciplinary HF clinic study, the proportion of patients receiving  
325 HFrEF pharmacological therapies after 6 months of enrollment were, 52% ARNI, 97%  
326 Beta-blockers, and 85% MRA.<sup>36</sup> In our study cohort the proportions were 54%, 89% and  
327 60%, respectively. In the same study population medication optimization (to target or  
328 tolerance) was reported within these drug groups at 63% for ARNIs, 68% for beta-  
329 blockers and 59% for MRAs, comparatively in our study a respective 65%, 54% and 58%  
330 were optimized.<sup>34</sup> When looking at pharmacological combination therapy these authors  
331 report 77% receiving triple therapy with 33% medically optimized, we found 52% on triple  
332 therapy and 43% of these were medically optimized.<sup>34,36</sup> The substantial improvements  
333 reported in the Best Care community program align with the magnitude of improvement  
334 in GDMT observed in a multidisciplinary hospital-based HF clinic. This is noteworthy in  
335 that it reinforces the important role that primary care and community-based specialist  
336 clinics, with the support of the Best Care intervention, can play in narrowing the system-  
337 wide gap in achieving GDMT.

338  
339 This is a retrospective observational study with a pre-intervention, post-intervention  
340 design. Without a randomized comparator arm we are unable to attribute a causal  
341 relationship between the Best Care program and the reported outcomes. We cannot  
342 exclude that regression to the mean bias impacted our results, however we identified  
343 patients in a non-acute outpatient setting, to some extent mitigating this factor. We  
344 performed the pre-post analysis on patients with available data (QoL, N=286) and who  
345 had at least 6 months of follow-up (HSU N=267 and pharmacological management  
346 N=168). Therefore, to investigate potential selection bias we assessed baseline  
347 characteristics of patients with missing QoL data and those patients not completing at  
348 least 6 months of follow up and minimal differences between groups were mostly  
349 observed. The excluded population had some features of increased severity in that  
350 mortality was the predominant reason for exclusion and this group had a higher baseline  
351 rate of acute HSU (hospital admissions and ED visits). Thus, if included this group may  
352 have moderated the measured impact. Further, we cannot exclude that other  
353 interventions have impacted our results, but we are not aware of other interventions  
354 available to our cohort outside of usual care. To confirm that our results were not  
355 dominated by the outcomes of Best Care HF embedded in the specialist clinic, we  
356 stratified the analyses separating the community specialist and primary care practices  
357 and found consistent pre/post improvements in both strata. This finding supports an equal  
358 impact regardless of practitioner type (primary care versus specialist). We included  
359 patients that were enrolled in the program during the COVID-19 pandemic and cannot  
360 exclude that the pandemic impacted the outcomes. Despite the identified limitations, our  
361 study provides an important empirical evaluation in favour of Best Care HF; evidence that  
362 is otherwise absent in relation to the Canadian health care system. Areas for future  
363 research include a cluster randomized controlled trial currently underway to establish if a  
364 causal relationship between IDM and improved outcomes does indeed exist.<sup>22</sup>

365

## 366 **Conclusion**

367 This study describes a pre-post evaluation of the Best Care IDM program used in  
368 community-based primary and specialist care to manage patients with HF. In this

369 preliminary investigation of the Best Care HF program we observed reductions in  
370 hospitalizations, ED visits and urgent physician visits, with improvements in QoL and  
371 GDMT. These findings support the implementation of IDM in primary and specialist care  
372 settings.

Journal Pre-proof



373 **Ethics Statement**

374 The research reported has adhered to the relevant ethical guidelines.

375

376 **Patient Consent Statement**

377 The authors confirm that patient consent is not applicable to this article. This is a  
378 retrospective study using de-identified data; therefore, the IRB did not require consent  
379 from the patient.

380

381 **Disclosures**

382 CL & RM report grants and personal fees from AstraZeneca, Novartis, and Pfizer, and  
383 personal fees from GSK, outside the submitted work.

384

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399 [tool/?DDLV=11&DDL=ASIR&AgeB=40andOver&sexB=B&yrB=2015&=10&VIEW=](https://health-infobase.canada.ca/ccdss/data-tool/?DDLV=11&DDL=ASIR&AgeB=40andOver&sexB=B&yrB=2015&=10&VIEW=_)  
400 [\\_](https://health-infobase.canada.ca/ccdss/data-tool/?DDLV=11&DDL=ASIR&AgeB=40andOver&sexB=B&yrB=2015&=10&VIEW=_) [Accessed 09/25/2023]
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**Table 1** Baseline demographic and clinical characteristics of all patients at time of entry into Heart Failure integrated disease management.

<b>Baseline Demographic and Clinical Characteristics</b>		<b>Complete Cohort N=715</b>	<b>Specialist Clinic N=219</b>	<b>Primary Care Clinic N=496</b>
<b>Sex</b>	Male	426 (59.6%)	143 (65.3%)	283 (57.1%)
	Female	289 (40.4%)	76 (34.7%)	213 (42.9%)
<b>Age (years)</b>	<i>Mean (SD)</i>	73.5 (10.7)	71.6 (11.9)	74.3 (10.0)
<b>Body mass index (kg/m<sup>2</sup>)</b>	<i>Mean (SD)</i>	31.5 (7.7)	30.9 (7.5)	31.8 (7.8)
<b>Racial Group</b>	Caucasian	695 (97.2%)	209 (95.4%)	486 (97.9%)
<b>Smoking Status</b>	Current smoker	64 (9.0%)	19 (8.7%)	45 (9.1%)
<b>Quality of Life</b>	<b>KCCQ (score 0-100)<sup>1</sup> Mean (SD)</b>	66.6 (24.6)	63.0 (25.8)	70.0 (22.9)
	<b>MLHFQ (score 0-105)<sup>2</sup> Mean (SD)</b>	29.1 (20.2)	NR <sup>5</sup>	28.8 (19.9)
	<i>Missing</i>	84 (11.7%)	15 (6.8%)	72 (14.6%)
<b>Comorbidities</b>	0	10 (1.4%)	2 (0.9%)	8 (1.6%)
	1-2	125 (17.5%)	28 (12.8%)	97 (19.6%)
	>2	580 (81.1%)	189 (86.3%)	391 (78.8%)
<b>Charlson Comorbidity Index<sup>3</sup></b>	<i>Mean (SD)</i>	5.4 (1.9)	5.4 (2.1)	5.3 (1.7)
	≥5	328 (69.5%)	151 (69.6%)	177 (69.4%)
<b>Seen by Specialist</b>	Cardiologist	454 (63.5%)	219 (100%)	235 (47.4%)
	Internal Medicine	124 (17.3%)	24 (11.0%)	100 (20.2%)
	None	185 (25.9%)	-	185 (37.2%)
<b>HFrEF</b>	LVEF ≤45%	429 (60.0%)	191 (87.2%)	238 (48.0%)
<b>HFpEF</b>	LVEF >45%	274 (38.3%)	28 (12.8%)	246 (49.6%)
	<i>Missing</i>	12 (2.0%)	-	12 (2.4%)
<b>Echocardiogram year prior</b>		616 (86.2%)	211 (96.4%)	405 (81.7%)
<b>NYHA</b>	I	119 (16.6%)	47 (21.5%)	72 (14.5%)
	II	356 (49.8%)	98 (44.8%)	258 (52.0%)

	III	221 (30.9%)	70 (32.0%)	151 (30.4%)
	IV	19 (2.7%)	4 (1.8%)	15 (3.0%)
<b>Heart failure related health service use (year prior)</b>				
<b>Hospital admissions</b>	Number of events	263	88	175
	Number of individuals	202 (28.3%)	65 (29.7%)	137 (27.6%)
	Rate of events/100 patients/year	36.8	40.2	35.2
<b>Emergency department visits</b> (not leading to admission)	Number of events	214	63	151
	Number of individuals	154 (21.5%)	42 (19.2%)	112 (22.6%)
	Rate of events/100 patients/year	29.9	28.8	30.4
<b>Urgent family physician visits</b>	Number of events	924	219	705
	Number of individuals	323 (45.2%)	128 (58.4%)	195 (39.3%)
	Rate of events/100 patients/year	129.2	100.0	142.1
<b>Medications</b>	ARNI (HFrEF only) <sup>4</sup>	186 (43.4%)	118 (61.8%)	68 (28.6%)
	ACEi/ARB	293 (41.0%)	60 (27.4%)	233 (47.0%)
	Beta-blocker	540 (75.5%)	203 (92.7%)	337 (67.9%)
	MRA	254 (35.5%)	118 (53.9%)	136 (27.4%)
	SGLT2i	168 (23.5%)	88 (40.2%)	80 (16.1%)
	Diuretic	496 (69.4%)	149 (68.0%)	347 (70.0%)

**Notes:**

<sup>1</sup>KCCQ-23, scored 0-100 where 100 represents best quality of life. N=423, N=202 (specialist clinic), N=221 (primary care)

<sup>2</sup>MLHFQ, scored 0-105 where 105 represents the worst quality of life. N=208, N=206 (primary care)

<sup>3</sup>Charlson Co-morbidity Index self-reported since Sept 2020, N=472, N=217 (specialist clinic), N=255 (primary care) (Age adjusted index reported)

<sup>4</sup>Only HFrEF N=429, N=191 (specialist clinic), N=238 (primary care)

<sup>5</sup>not reported as sample size too small.

**Abbreviations:** ACEi *angiotensin-converting enzyme inhibitor*, ARB *angiotensin receptor blockers*, ARNI *angiotensin receptor/nepriylsin inhibitor*, HFrEF *heart failure with reduced ejection fraction*, HFpHF *heart failure with preserved ejection fraction*, KCCQ *Kansas City Cardiomyopathy Questionnaire*, LVEF *left ventricular ejection fraction*, MLHFQ *Minnesota Living with Heart Failure Questionnaire*, MRA *mineralocorticoid receptor antagonist*, SD *standard deviation*, SGLT2i *sodium-glucose cotransporter-2 inhibitor*, NYHA *New York Heart Association*



**Table 2** Pharmacological management of individuals with reduced ejection fraction heart failure at baseline versus their most recent follow-up.

	<b>HFrEF</b>		
	Initial Visit N=168	Most Recent N=168	% difference (95%CI) <sup>1</sup>
ARNI	65 (38.7%)	91 (53.9%)	<b>15.4% (8.3%,22.7%) p&lt;0.0001</b>
ACEi/ARB	66 (39.3%)	40 (23.8%)	<b>-15.4% (-22.9%,-8.1%) p&lt;0.0001</b>
ACEi/ARB/ARNI	131 (78.0%)	131 (78.0%)	0%
Beta-blocker	146 (87.0%)	149 (88.7%)	1.8% (-3.0%,6.6%) p=0.5811
MRA	82 (48.8%)	101 (60.1%)	<b>11.3% (3.8%,18.8%) p=0.0026</b>
SGLT2i	42 (25.0%)	74 (44.1%)	<b>19.0% (11.7%,26.4%) p&lt;0.0001</b>
Triple therapy <sup>2</sup>	70 (41.7%)	87 (51.8%)	<b>10.1% (2.4%, 17.8%) p=0.0095</b>
Quadruple Therapy <sup>3</sup>	27 (16.1%)	60 (35.7%)	<b>19.6% (12.0%,27.3%) p&lt;0.0001</b>

**Notes:**

**This table shows the number and proportion of patients on key guideline-directed pharmacological therapies for HFrEF, the data in Figure 4 builds from these proportions. For example, 16% of patients are on quadruple therapy at initial visit (Table 2) and of those 0% are at target dose (Figure 4)**

<sup>1</sup>McNemars Chi Squared test used to compare pre-post differences for patients diagnosed with Here at initial visit N=168. P value refers to the exact McNemars significance probability.

<sup>2</sup> Triple Therapy included to reflect changing guidelines over the follow-up period. Patients on an ARNI, beta-blocker, and MRA, (ACEi/ARB instead of an ARNI also considered triple therapy)

<sup>3</sup>Patients on an ARNI, beta-blocker, MRA, and SGLT2i (ACEi/ARB instead of an ARNI also considered quadruple therapy)  
Missing data for 2 individuals.

Only individuals with at least 6 months of follow-up were included.

Significance level 0.05, p values adjusted for multiple testing using the Holm correction, bold indicates significance.

**Abbreviations:** ACEi *angiotensin-converting enzyme inhibitor*, ARB *angiotensin receptor blockers*, ARNI *angiotensin receptor/nepilysin inhibitor*, HFrEF *heart failure with reduced ejection fraction*, HFpEF *heart failure with preserved ejection fraction*, MRA *mineralocorticoid receptor antagonist*, SGLT2i *sodium-glucose cotransporter-2 inhibitor*

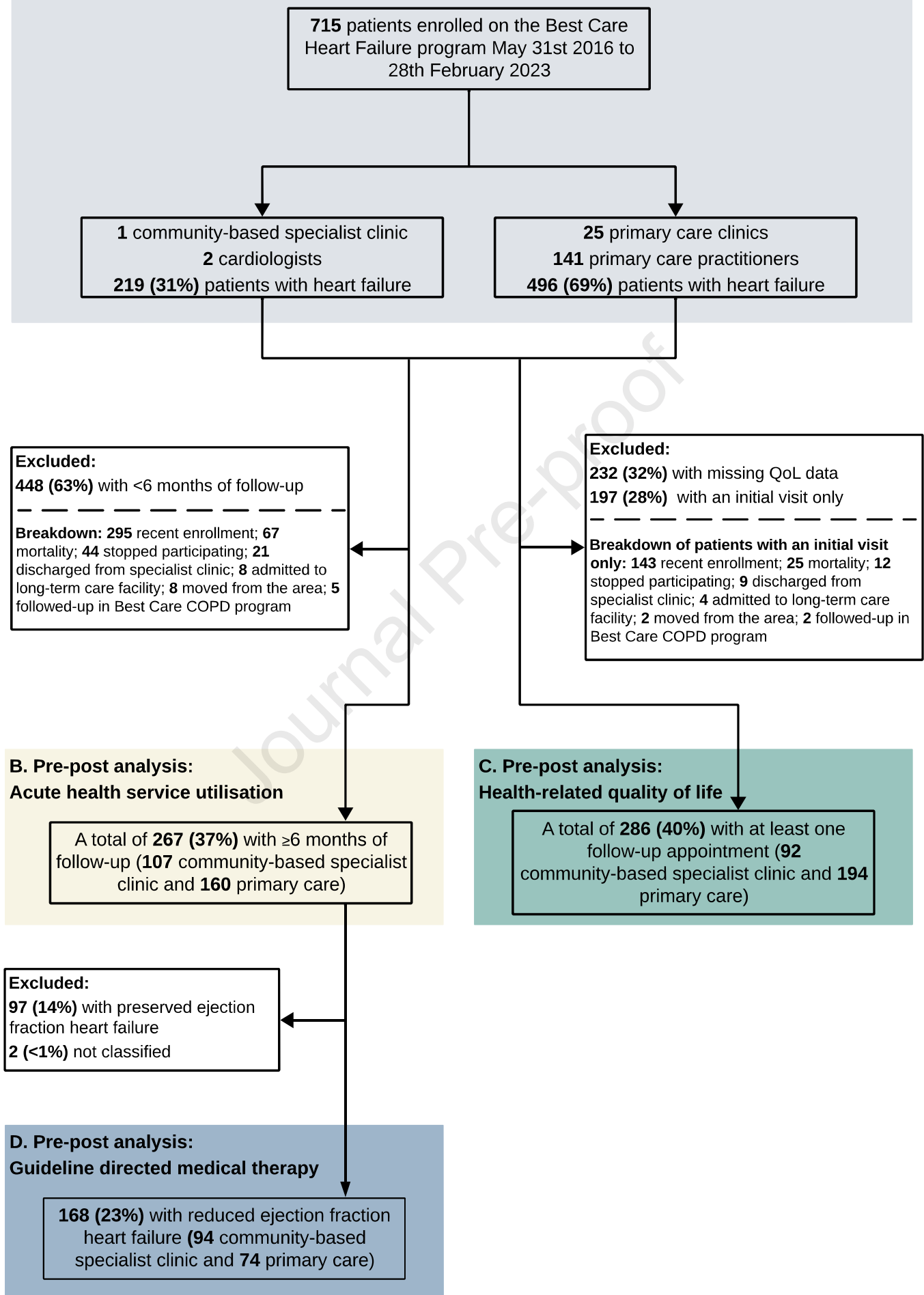
**Figure 1** Flow diagram of the study showing the analyses groups.

**Figure 2** Acute health service use for heart failure, comparing the year prior to Best Care with the annualized year post Best Care.

**Figure 3** Change in health-related quality of life (QoL), stratified by baseline score, in the 286 individuals with documented QoL scores at initial and at least one follow-up visit.

**Abbreviations:** CI *confidence interval*, KCCQ *Kansas City Cardiomyopathy Questionnaire*, MLHFQ *Minnesota Living with Heart Failure Questionnaire*, QOL *quality of life*, SD *standard deviation*

**Figure 4** Optimization of the pharmacological management of individuals with reduced ejection fraction heart failure at baseline versus their most recent follow-up. **Note:** The numerator is the number of patients on the drug who are optimized to target or tolerance, the denominator is the number of people on the drug. **Abbreviations:** ARNI *angiotensin receptor/neprilysin inhibitor*, CI *confidence interval*, MRA *mineralocorticoid receptor antagonist*, SGLT2i *sodium-glucose cotransporter-2 inhibitor*



267 individuals with at least  
6 months of follow-up

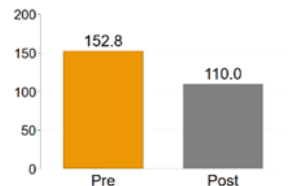
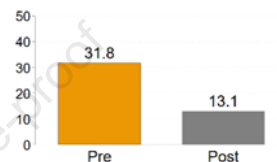
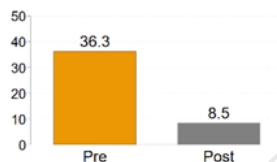
### Heart Failure Related:

#### Hospital Admissions

#### Emergency Department Visits<sup>1</sup>

#### Urgent Family Physician Visits

Rate of events per 100  
individuals with heart  
failure per year



*Wilcoxon signed-rank test*

***p*<0.0001**

***p*<0.0001**

***p*=0.0001**

**PRE**

Number of events

97

85

408

**POST**

Number of events

23

35

293

Relative Reduction

76%

59%

28%

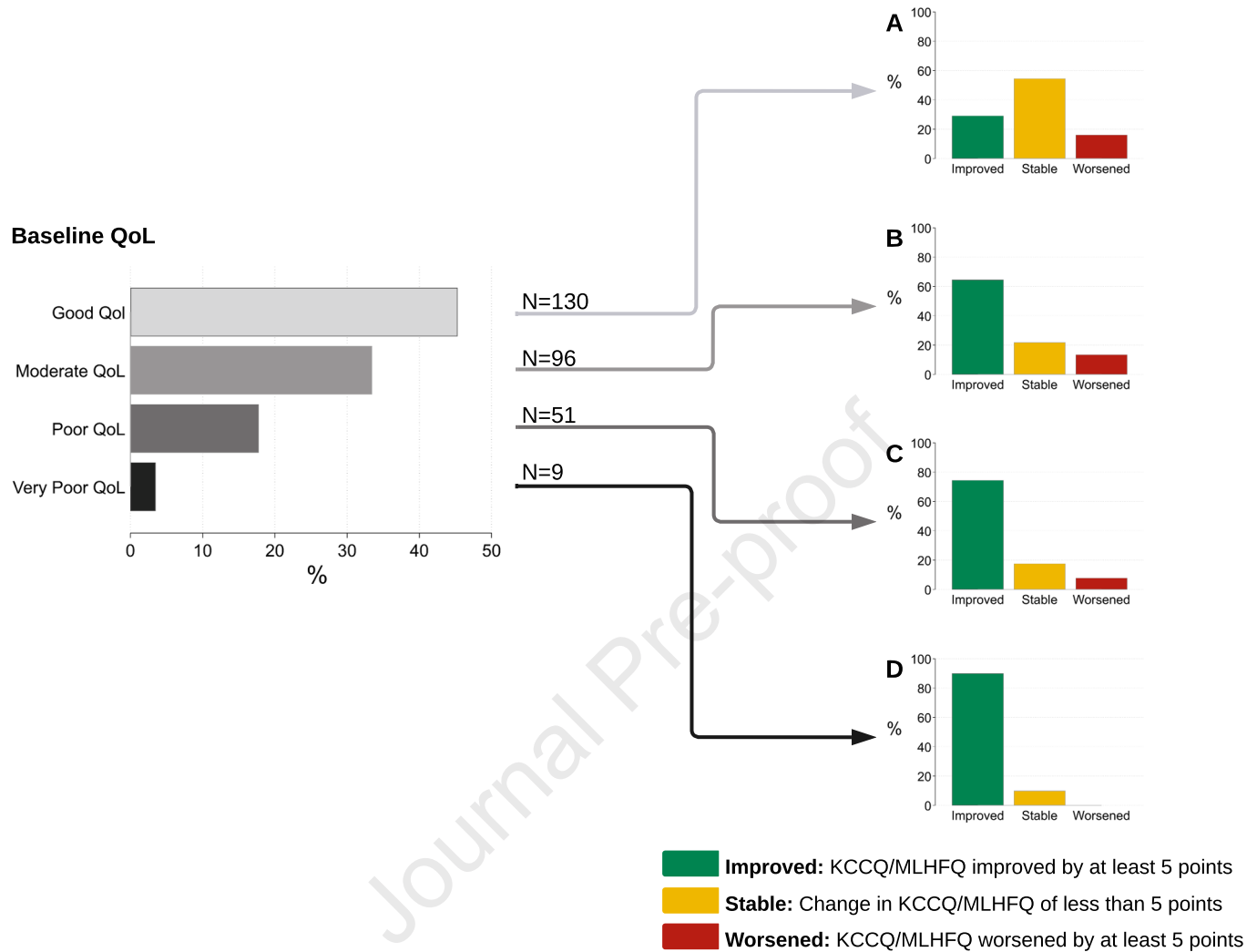
#### Notes:

**PRE:** year prior to commencing integrated disease management

**POST:** year after IDM enrolment. Number of events is calculated from the rate ((rate\*number of patients)/100), Rate is annualised ((events/ months of follow-up) \*12\* 100)

<sup>1</sup>Visits to the emergency department that did not result in a hospital admission.

Significance level 0.05, p values adjusted for multiple testing using the Holm correction, bold indicates significance



E	Baseline mean(SD)	Follow-up mean (SD)	Mean change	p value
<b>KCCQ N=138</b>	64.3 (23.8)	73.0 (22.9)	8.6 (95% CI 5.32, 11.96)	<b>&lt;0.0001</b>
<b>MLFQ N=148</b>	29.1 (20.2)	21.9 (16.3)	-7.3 (95% CI -9.70, -4.85)	<b>&lt;0.0001</b>

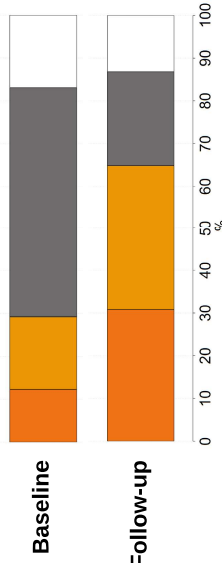
**Notes:**

**Baseline QoL score** categorized by quartile of questionnaire scoring range: Kansas City Cardiomyopathy Questionnaire [Good 75-100, Moderate 50-74, Poor 25-49, Very poor <25] and Minnesota Living with Heart Failure Questionnaire [Good <26, Moderate 26-52, Poor 53-79, Very poor 80-105]

**Change in QoL** is the proportion of individuals who experienced a clinically relevant change over the follow-up period. Results are stratified by QoL at baseline: **A** good, **B** moderate, **C** poor and **D** very poor. A change of 5 points or more was considered clinically relevant. A mean of all follow-up values was taken and subtracted from the baseline score.

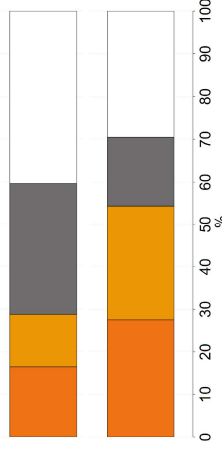
Data table **E** gives the mean change in QoL from baseline and a paired difference test of repeated measures (Wilcoxon signed-rank test). Significance level 0.05, p values adjusted for multiple testing using the Holm correction, bold indicates significance.

### ARNI



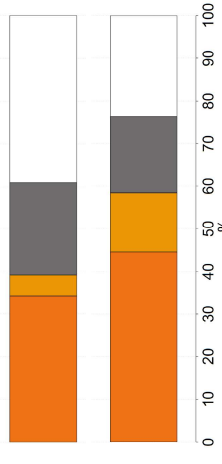
Number of patients on drug  
**Baseline** 19/65 29.2% (18.6% to 41.8%)  
**Most Recent Follow-up** 59/91 64.8% (54.1% to 74.6%)

### Beta-blocker



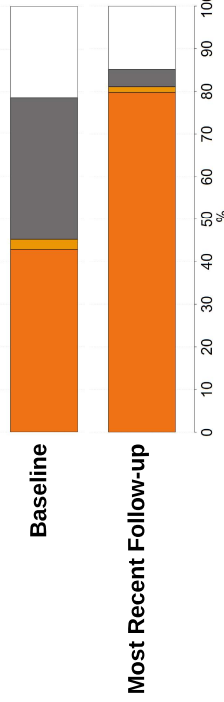
Number of patients on drug  
**Baseline** 42/146 28.8% (21.5% to 36.8%)  
**Most Recent Follow-up** 81/149 54.4% (46.0% to 62.5%)

### MRA



Number of patients on drug  
**Baseline** 32/82 39.0% (28.4% to 50.4%)  
**Most Recent Follow-up** 59/101 58.4% (48.2% to 68.1%)

### SGLT2i



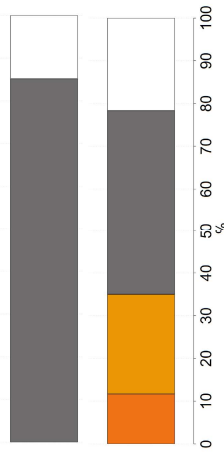
Number of patients on drug  
**Baseline** 19/42 45.2% (29.8% to 61.3%)  
**Most Recent Follow-up** 61/74 81.1% (70.3% to 89.3%)

### Triple Therapy<sup>1</sup>



Number of patients on drug  
**Baseline** 7/70 10.0% (4.1% to 19.5%)  
**Most Recent Follow-up** 37/87 42.5% (32.0% to 53.6%)

### Quadruple Therapy<sup>2</sup>



Number of patients on drug  
**Baseline** 0/27 0  
**Most Recent Follow-up** 21/60 35.0% (23.1% to 48.4%)

Optimized to guidelines

Optimized to tolerance

Actively titrating